

## **TRWC Board of Directors Meeting**

April 20, 2020 - 1:00 p.m.

Video Conference: https://global.gotomeeting.com/join/634118893

Phone: 224-501-3412, Access Code 634-118-893

#### Agenda

## 1) Call to Order and Opening Comments

- a. Audio and video recording
- b. Board representative roll-call
- c. Announcement of other teleconference participants
- d. Teleconference protocol and Super-Majority procedures (Bill Anger)

#### 2) Public Comment

Members of the public may address the Board on items not on the printed agenda. Please address the Board by sending an email to Gina.Ross@mesaaz.gov by 1:00 p.m. on April 20, 2020 (limited to 500 words – identify your name, address and whether you wish your comment to be read at the meeting or just submitted as part of the written record). The Board may not discuss or take action on any issue raised during public comment until a later meeting. Speakers are limited to three (3) minutes each. Only one comment per person per Agenda Item will be allowed and comments without identifying name and address will not be read or submitted as part of the written record.

## Discussion and Action on Board Meeting Minutes

February 12, 2020 Board Meeting Minutes

## 4) Discussion and Action on Proposed Budget Adjustment for FY 19/20, FY 20/21, and 5 Year Forecast

- This will require a Super Majority Vote

### 5) Comments from the Board

An opportunity will be provided for Board members to present a brief summary of current events. The Board is not allowed to propose, discuss, deliberate or take action at the meeting on any matter in the summary, unless the specific matter is properly noticed for legal action.

### 6) Future Meetings Schedule

All meetings are currently scheduled from 9:00 a.m. to 11:00 a.m. at PMGA.

Date	Upcoming Agenda Items
9/10/20	Prelim Budget Review
12/10/20	Budget Adoption

## 7) Adjournment



## **TRWC Board of Director's Meeting Minutes**

February 12, 2020 - 9:00 a.m. Phoenix-Mesa Gateway Airport (PMGA) Administration Building, Board Room 5835 S. Sossaman Road Mesa, AZ 85212

Video Conference: https://global.gotomeeting.com/join/515309917

Audio Bridge: 1-872-240-3412, Access Code 515-309-917

Members of the public may address the Board on any item. Please complete a "Request to Speak Card", located at the entry of the room and promptly turn it in to the Executive Director or designee prior to the beginning of the meeting. There is a time limit of three minutes for comments.

## Agenda

## Call to Order and Opening Comments

- Materials and sign-in sheet
- Speaker cards
- Audio and video recording
- Board representative roll-call

## **Public Comment**

Members of the public may address the Board on items not on the printed agenda. Please complete a "Request to Speak Card", located at the entry of the room and promptly turn it in to the Executive Director or designee prior to the beginning of the meeting. There is a time limit of three minutes for comments.

No public comment requests were received.

## <u>Discussion and Action on Board Meeting Minutes</u>

There were no discussion or actions regarding the Board Meeting Minutes from September 12, 2019. John Pombier motioned for an approval of the minutes and Matt Busby seconded the motion. All Board members who were in favor signaled by saying aye; there was no opposition, the motion passed unanimously.

## Discussion and Action on CSSA Pinal County Member Addition - Dale Shaw

Dale Shaw requested approval from the board to add Pinal County as a party to the IGA that establishes the Communications Systems Strategic Alliance and to also adjust any associated Task Orders. He states that after the approval of the Board Members we will need approval from the RWC and then Pinal County will need to execute the agreement. Chairman Kross questioned the order of the approvals and if Pinal should sign before the approval of the Board. Bill Anger stated that Pinal is signing the original agreement that has already be set in place. No other

comments or questions from the board. Matt Busby motioned for approval, John Pombier second the motion. All Board members who were in favor signaled by saying aye; there was no opposition, the motion passed unanimously.

<u>Discussion and Action on Network Improvements Schedule – Randy Thompson, Bob Badgett</u>

Bob Badgett briefly explained the process of how the Executive Committee configured the Network Improvement Schedule. The process prioritized the improvements and planned for growth in the next 5 to 6 years. The projects are gated to stay within the TRWC Capital Budget throughout the term with slight variations to the plan throughout the years.

John Pombier would like to know if this is a rolling plan. Randy Thompson replied that this is reviewed every year as part of the Capitol Plan and things may change. Dale Shaw explained that the report is a forecast and will be more precise as to what is happening as we move through each fiscal year.

Chairman Kross had a question regarding the Queen Creek Hill site and acquisition. There is a fair amount of growth in this area and he would like to know if that project will be fully operational and on schedule for 2022. Randy Thompson explained the process of this project timeline and noted that the coverage in that area will be increased accordingly.

The Board had concerns regarding critical area coverage and the Executive Committee assured the Board that this is always foremost in the decision making in the timeline and will adjust each fiscal year accordingly.

According to the current available dollars at this time and the unknown availability of dollars in the future years, John Pombier recommended having an alternate plan to the current Network Improvement Schedule.

Chief Mark Openshaw motioned to approve the Network Improvements Schedule with an Action of developing an alternate plan as requested by Mr. Pombier. Leah Hubbard Rhineheimer second the motion. All Board members who were in favor signaled by saying aye; there was no opposition, the motion passed unanimously.

<u>Discussion and Possible Action on Network Administrator Updates</u> Finance Update – Angie Huckaby Network Updates and Performance Overview – Randy Thompson

Angie Huckaby gave an update on the budget. She stated that we are good on the budget. The Motorola contract makes it look as though we are over because we paid the full year upfront, but we are actually on target and under budget.

Randy Thompson gave an update on the Administrator Network. He reviewed the System-of-System Networking Expansion and briefly reviewed the other projects that we are working on. Randy made note that the Twin Knolls site issues has been investigated and the contributing factor has been corrected.

No questions or comments from the Board.

All meeting materials can be found on the TRWC website. http://topazrwc.org/

# Comments from the Board

No Comments from the Board

# Next TRWC Board Meetings:

May 14, 2020

# 2020 Board of Directors Schedule

Date	Upcoming Agenda Items
5/14/20	
9/10/20	Prelim Budget Review
12/10/20	Budget Adoption

# Retirement Recognition for Randy Thompson

Randy Thompson has been with the TRWC for 11 years. Board members, staff members and guests spoke in recognition of Randy's great service and friendship throughout the years.

# <u>Adjournment</u>

John Kross adjourned the meeting at 9:58am



**Date**: April 20, 2019

**To:** Topaz Regional Wireless Cooperative (TRWC) Board of Directors

**From**: Dale Shaw, TRWC Executive Director

Bob Badgett, TRWC Executive Committee Co-chairman

Darin Douglass, TRWC Executive Committee Co-chairman

Subject: 19/20 & 20/21 Fiscal Year Budget Adjustments

#### Recommendation

The TRWC Executive Director and Executive Committee recommend the approval of the Proposed Adjusted TRWC Budget (attached) for the reminder of Fiscal Years 2019/2020 and 2020/2021, which constitutes a reduction of \$1,161,314 and \$2,080,090 respectively.

## **Background & Discussion**

The attached Proposed Adjusted Budget for Fiscal Year 2019/2020 and 2020/2021 reflect the work of staff and the Executive Committee to address the economic impacts of the COVID-19 Pandemic. The proposed reductions are the result of:

- Reductions to the Operating Budgets for Legal, Consulting, Networking Subscription, and Contingency.
- 2) Reductions to the Capital Budgets for Systems-of-Systems Networking, Coverage Consulting, and the Simulcast Capacity Upgrade.
- Deferment of Capital Budgets for Site Expansions, TDMA, and the Fire Hazard Zone System projects. The 5-year Forecast has also been adjusted to reflect the delay in these projects.

These proposed Budget changes have been reviewed and endorsed by the TRWC Executive Committee, which solicited input from user representation and staff.

# **Fiscal Impact**

The Proposed Adjusted Budget represents the total planned contribution by all members for the ongoing operation, maintenance, and improvement of the TRWC Network. Each member agency will be invoiced as actual expenditures occur on a monthly basis using the cost allocation methodology outlined in the approved Budget.

				PROPOSED		PROPOSED	PROPOSED																
TRWC Capital Budget Plan	PPO IECT	APPROVED	PROPOSED ADJUSTMENT	APPROVED DIFFERENCE	PROPOSED	ADJUSTMEN	APPROVED DIFFERENCE							Fore	casted								TOTAL
TRAC Capital Budget Flair	PROJECT	AFFROVED	ADUOUTINEIT	DII I EILENGE	FROFOSED	· ·	JII I EILEITOE					Ī		role									TOTAL
	ID	FY19/20	FY 19/20	FY 19/20	FY20/21	FY20/21	FY20/21	FY 21/22	PROPOSED VS FORCASTED	PROPOSED ADJUSTMENT	FY 22/23	PROPOSED VS FORECASTED	PROPOSED ADJUSTMENT	FY 23/24	PROPOSED VS FORECASTED	PROPOSED ADJUSTMENT DIFFERENCE 23/24		PROPOSED VS FORECASTED	PROPOSED ADJUSTMENT DIFFERENCE 24/25				
TOPAZ Voice Radio Network Upgrade	CN0022	\$ 433,828	S 433.828	FY 19/20	FY20/21	FY20/21	FY20/21	FY 21/22	21/22	DIFFERENCE21/22	FY 22/23	22/23 ¢	DIFFERENCE 22/23	FY 23/24	23/24	DIFFERENCE 23/24	FY 24/25	24/25	DIFFERENCE 24/25	FY 25/26	FY 26/27	FY 27/28	9 Years \$ 433.828
Site Expansion #1	CP0091	400,020	400,020		574.063	_	(574.063)	988,024	574,063	(413,961)		988.024	988.024				-	•		-			3.698.237
Site Expansion #2	CP0754	_ '	-	-			(01 1,000,	590,276	- 1,000	(590,276)	1,013,847	590,276	(423,571)	-	1,013,847	1,013,847	-	-	-	-	-	-	3,208,246
Site Expansion #3	CP0779	_ '		-	-		-	-	-	-	605,703	-	(605,703)	1,040,515	605,703	(434,812)	-	1,040,515	1,040,515	-	-	-	3,292,436
System-of-Systems Networking Expansion CP0438	CP0905	396.480	16.480	(380.000)	247.800	-	(247.800)	247.800	247.800		247.800	247.800	-	-	-	-	-	-	-	-	-	-	1.635.480
Upgrade Shaw Butte and Florence Gardens to P25 Phase II (TDMA)		287.406	-	(287.406)	287.406	-	(287.406)	-	287.406	287.406	-	287.406	287.406	-	-	-	-	-	-	-	-	-	1.724.436
Florence Gardens ISR Site Lifecycle upgrade	LF0224	- '		-	-	-	-	-	-		-		-	-	-	-	-	-	-	-	-	-	-
Radio Sites Emergency Power Upgrade	LF0226	106,200	106,200	-	106,200	106,200	-	106,200	106,200		106,200	106,200	-	106,200	106,200	-	-	-	-	-	-	-	849,600
Communications Building UPS Battery Replacement	LF0228		-	-	-	-	-	-	-		17,700	17,700	-	-	-	-	-	-	-	-	17,700	-	53,100
Radio & Core Sites Battery Backup Lifecycle Upgrade	LF0266		-	-	-	-	-	31,910	31,910		-	-	-	-	-	-	71,433	71,433	-	71,433	89,292	-	367,411
Radio & Core Sites DC Power Plant Lifecycle Upgrade	LF0267		-	-	-	-	-	-			-	-	-	-	-	-	-	-	-	-	451.068	-	451.068
Antenna & Transmission Lines Lifecycle Upgrade	LF0282	236,000	236,000	-	236,000	236,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	472,000
TOPAZ P25 Voice Radio Network Lifecycle Upgrade (FY31)	New	- 1	-	-	-		-	-	-	-			-	-		-			-	-	-	-	
Wireless Backhaul (Microwave) Network Lifecycle Upgrade	New	- 1	-	-		-			-		167,265	167,265		167,265	167,265		167,265	167,265	-	-	-	-	1,003,590
Simulcast Capacity Upgrade	New	200 000	80.000		681,450	-	(681,450)	123,900	-	(123,900)	123,900	-	(123,900)	123,900	-	(123,900)	-	-	-	-	-	-	681,450 200,000
Consulting Services for VHF & 7/800 MHz Coverage Expansion Sub-tol		1 659 914	80,000 872 508	(787 406)	2 132 919	342 200	(1,790,719)		1 247 379	(840.731)	2 282 415	2 404 671	-	1 437 880	1 893 015		238 698	1 279 213	1 040 515	24.400	558.060	-	18 070 882
Sub-to	idi	1,659,914	8/2,508	(787,406)	2,132,919	342,200	(1,/90,/19)	2,088,110	1,247,379	(840,731)	2,282,415	2,404,671	122,256	1,437,880	1,893,015	455,135	238,698	1,2/9,213	1,040,515	/1,433	558,060	_	18,070,882
Fire Hazard Zone System Coverage Improvement and Expansion *	CP0907	371.700	50.000	(321,700)	371,700	236,000	(135.700)	371,700	371.700		371,700	371,700		371,700	371,700		371,700	371,700		371,700	371,700	371,700	4.832.100
Fire Hazard Zone System Coverage Improvement and Expansion  Fire Hazard Zone System Lifecycle Upgrade	New	3/1,/00	50,000	(321,700)	3/1,/00	230,000	(135,700)	3/1,/00	3/1,/00		3/1,/00	3/1,/00		3/1,/00	3/1,/00	-	3/1,/00	3/1,/00	-	3/1,/00	3/1,/00	3/1,/00	4,032,100
Fire Hazard Zone System Lilecycle Opgrade Fire Hazard Zone System Simulcast Timing Reference Lifecycle	INEW	- 1		-	-	-	-	-	-		-	-			-	-	-	-	-		-	-	
Upgrade	New				00 072	98 872		115 251	115 351														329 574
Sub-total VHF Special Assessment Project	ts	371.700	50.000	(321 700)	470.572	334.872	(135 700)	487.051	487.051		371.700	371.700		371.700	371.700		371.700	371.700		371.700	371.700	371.700	5.161.674
							1100 1007																
Total Capital & Fire Special Assessment Project	ts	\$2,031,614	\$ 922,508	\$ (1,109,106)	\$2,603,491	\$ 677,072	\$ (1,926,419)	\$2,575,161	\$ 1,734,430	\$ (840,731)	\$ 2,654,115	\$ 2,776,371	\$ 122,256	\$ 1,809,580	\$ 2,264,715	\$ 455,135	\$610,398	\$ 1,650,913	\$ 1,040,515	\$ 443,133	929,760 \$	\$ 371,700 \$	<u>\$ 23,232,556</u>
Capital Assessment to Members																							
Mesa	69.52%	1.153.972	606.568	(547.405)	1.482.804	237.898	(1.244.906)	1.451.653	867.178	(584.475)	1.586.735	1,671,728	84.993	999.614	1.316.024	316.410	165.943	889.309	723,366	49.660	387.962	-	12.562.876
Gilbert	17.36%	288,161	151,467	(136,694)	370,275	59,406	(310,869)	362,496	216,545	(145.951)					328.627		41,438	222.071				_	3,137,104
Apache Junction	9.68%	160.680	84.459	(76,221)	206.467	33.125	(173.342)	202.129			396.227	417.451	21.224	249.616		79.011			180.633	12.401	96.879		
	9.68%								120,746	(81,383)	220,938	417,451 232,772	21,224 11,834	249,616 139,187	183,244	79,011 44,057	23,106	123,828	180,633 100,722	12,401 6,915	96,879 54,020	-	1,749,262
Ft McDowell	9.68% 2.14%	35,522	18,672	(16,850)	45,644	7,323	(38,321)	44,686	120,746 26,694													-	1,749,262 386,717
					45,644					(81,383)	220,938	232,772	11,834	139,187	183,244	44,057	23,106	123,828	100,722	6,915	54,020	-	
Ft McDowell	2.14%	35,522	18,672	(16,850)	45,644	7,323	(38,321)	44,686	26,694	(81,383) (17,992)	220,938 48,844	232,772 51,460	11,834 2,616	139,187 30,771	183,244 40,511	44,057 9,740	23,106 5,108	123,828 27,375	100,722 22,267	6,915 1,529	54,020 11,942	-	386,717
Ft McDowell Superstition Fire & Medical Queen Creek Rio Verde	2.14% 0.78% 0.50% 0.02%	35,522 12,947 8,300 332	18,672 6,806 4,363 175	(16,850) (6,142) (3,937) (157)	45,644 16,637 10,665 427	7,323 2,669 1,711 68	(38,321) (13,968) (8,954) (359)	44,686 16,287 10,441 418	26,694 9,730 6,237 249	(81,383) (17,992) (6,557)	220,938 48,844 17,803	232,772 51,460 18,756 12,023 481	11,834 2,616 953	139,187 30,771 11,215	183,244 40,511 14,766	44,057 9,740 3,551	23,106 5,108 1,862	123,828 27,375 9,978 6,396 256	100,722 22,267 8,116 5,203 208	6,915 1,529 557 357 14	54,020 11,942 4,353 2,790 112		386,717 140,954 90,354 3,615
Ft McDowell Superstition Fire & Medical Queen Creek	2.14% 0.78% 0.50% 0.02%	35,522 12,947 8,300 332	18,672 6,806 4,363 175	(16,850) (6,142) (3,937) (157)	45,644 16,637 10,665	7,323 2,669	(38,321) (13,968) (8,954)	44,686 16,287 10,441 418	26,694 9,730 6,237 249	(81,383) (17,992) (6,557) (4,204) (169)	220,938 48,844 17,803 11,412	232,772 51,460 18,756 12,023	11,834 2,616 953 611 25	139,187 30,771 11,215	183,244 40,511 14,766 9,465	44,057 9,740 3,551 2,276	23,106 5,108 1,862 1,193 48	123,828 27,375 9,978 6,396	100,722 22,267 8,116	6,915 1,529 557 357 14	54,020 11,942 4,353 2,790	-	386,717 140,954 90,354
Fi McDowell Supersition Fire & Medical Queen Creek Rio Verde Sub-tot	2.14% 0.78% 0.50% 0.02%	35,522 12,947 8,300 332	18,672 6,806 4,363 175	(16,850) (6,142) (3,937) (157)	45,644 16,637 10,665 427	7,323 2,669 1,711 68	(38,321) (13,968) (8,954) (359)	44,686 16,287 10,441 418	26,694 9,730 6,237 249	(81,383) (17,992) (6,557) (4,204) (169)	220,938 48,844 17,803 11,412 456	232,772 51,460 18,756 12,023 481	11,834 2,616 953 611 25	139,187 30,771 11,215 7,189 288	183,244 40,511 14,766 9,465 379	44,057 9,740 3,551 2,276 91	23,106 5,108 1,862 1,193 48	123,828 27,375 9,978 6,396 256	100,722 22,267 8,116 5,203 208	6,915 1,529 557 357 14	54,020 11,942 4,353 2,790 112	-	386,717 140,954 90,354 3,615
Fi. McDowell Superstition Fire & Medical Queen Creek Rio Verde Sub-tol VHF Soccial Assessment	2.14% 0.78% 0.50% 0.02% tal 100.00%	35,522 12,947 8,300 332 1,659,914	18,672 6,806 4,363 175 872,508	(16,850) (6,142) (3,937) (157) (787,406)	45,644 16,637 10,665 427 2,132,919	7,323 2,669 1,711 68 342,200	(38,321) (13,968) (8,954) (359) (1,790,719)	44,686 16,287 10,441 418 2,088,110	26,694 9,730 6,237 249 1,247,379	(81,383) (17,992) (6,557) (4,204) (169)	220,938 48,844 17,803 11,412 456 2,282,415	232,772 51,460 18,756 12,023 481 2,404,671	11,834 2,616 953 611 25	139,187 30,771 11,215 7,189 288 1,437,880	183,244 40,511 14,766 9,465 379 1,893,016	44,057 9,740 3,551 2,276 91 455,136	23,106 5,108 1,862 1,193 48 238,698	123,828 27,375 9,978 6,396 256 1,279,213	100,722 22,267 8,116 5,203 208 1,040,515	6,915 1,529 557 357 14 71,433	54,020 11,942 4,353 2,790 112 558,058		386,717 140,954 90,354 3.615 18,070,882
F. McDowell Superstition Fire & Medical Queen Creek Rio Verde Sub-tol VHF Social Assessment Meas Fire & Medical	2.14% 0.78% 0.50% 0.02% 100.00%	35,522 12,947 8,300 332 1,659,914	18,672 6,806 4,363 175 872,508	(16,850) (6,142) (3,937) (157) (787,406)	45,644 16,637 10,665 427 2,132,919 323,189	7,323 2,669 1,711 68 342,200	(38,321) (13,968) (8,954) (359) (1,790,719) (93,199)	44,686 16,287 10,441 418 2,088,110	26,694 9,730 6,237 249 1,247,379	(81,383) (17,992) (6,557) (4,204) (169)	220,938 48,844 17,803 11,412 456 2,282,415	232,772 51,460 18,756 12,023 481 2,404,671	11,834 2,616 953 611 25 122,256	139,187 30,771 11,215 7,189 288 1,437,880	183,244 40,511 14,766 9,465 379 1,893,016	44,057 9,740 3,551 2,276 91 455,136	23,106 5,108 1,862 1,193 48 238,698	123,828 27,375 9,978 6,396 256 1,279,213	100,722 22,267 8,116 5,203 208	6,915 1,529 557 357 14 71,433	54,020 11,942 4,353 2,790 112 558,058	255,283	386,717 140,954 90,354 3,615 18,070,882
Fi McDowell Supersition Fire & Medical Queen Creek Ro Verde Sub-tot WHF Snacial Assessment Meas Fire & Medical Gilbert Fire	2.14% 0.78% 0.50% 0.02% 100.00% 68.68% 17.16%	35,522 12,947 8,300 332 1,659,914 255,284 63,784	18,672 6,806 4,363 175 872,508 34,340 8,580	(16,850) (6,142) (3,937) (157) (787,406) (220,944) (55,204)	45,644 16,637 10,665 427 2,132,919 323,189 80,750	7,323 2,669 1,711 68 342,200 229,990 57,464	(38,321) (13,968) (8,954) (359) (1,790,719) (93,199) (23,286)	44,686 16,287 10,441 418 2,088,110 334,506 83,578	26,694 9,730 6,237 249 1,247,379 334,506 83,578	(81,383) (17,992) (6,557) (4,204) (169)	220,938 48,844 17,803 11,412 456 2,282,415 255,283 63,784	232,772 51,460 18,756 12,023 481 2,404,671 255,283 63,784	11,834 2,616 953 611 25	139,187 30,771 11,215 7,189 288 1,437,880 255,283 63,784	183,244 40,511 14,766 9,465 379 1,893,016 255,283 63,784	44,057 9,740 3,551 2,276 91 455,136	23,106 5,108 1,862 1,193 48 238,698 255,283 63,784	123,828 27,375 9,978 6,396 256 1,279,213	100,722 22,267 8,116 5,203 208 1,040,515	6,915 1,529 557 357 14 71,433 255,283 63,784	54,020 11,942 4,353 2,790 112 558,058 255,283 63,784	255,283 63,784	386,717 140,954 90,354 3.615 18,070,882 3,545,032 885,746
Fi McDowell Superstition Fire & Medical Queen Creak Rio Verde Sub-tol VHF Social Assessment Meas Fire & Medical Gilbert Fire Superstition Fire & Medical	2.14% 0.78% 0.50% 0.02% 100.00% 68.68% 17.16% 10.01%	35,522 12,947 8,300 332 1,659,914 255,284 63,784 37,207	18,672 6,806 4,363 175 872,508 34,340 8,580 5,005	(16,850) (6,142) (3,937) (157) (787,406) (220,944) (55,204) (32,202)	45,644 16,637 10,665 427 2,132,919 323,189 80,750 47,104	7,323 2,669 1,711 68 342,200 229,990 57,464 33,521	(38,321) (13,968) (8,954) (359) (1,790,719) (93,199) (23,286) (13,583)	44,686 16,287 10,441 418 2,088,110 334,506 83,578 48,754	26,694 9,730 6,237 249 1,247,379 334,506 83,578 48,754	(81,383) (17,992) (6,557) (4,204) (169) (840,731)	220,938 48,844 17,803 11,412 456 2,282,415 255,283 63,784 37,207	232,772 51,460 18,756 12,023 481 2,404,671 255,283 63,784 37,207	11,834 2,616 953 611 25 122,256	139,187 30,771 11,215 7,189 288 1,437,880 255,283 63,784 37,207	183,244 40,511 14,766 9,465 379 1,893,016 255,283 63,784 37,207	44,057 9,740 3,551 2,276 91 455,136	23,106 5,108 1,862 1,193 48 238,698 255,283 63,784 37,207	123,828 27,375 9,978 6,396 256 1,279,213 255,283 63,784 37,207	100,722 22,267 8,116 5,203 208 1,040,515	6,915 1,529 557 357 14 71,433 255,283 63,784 37,207	54,020 11,942 4,353 2,790 112 558,058 255,283 63,784 37,207	255,283 63,784 37,207	386,717 140,954 90,354 3.615 18,070,882 3,545,032 885,746 516,682
Fi McDowell Supersition Fire & Medical Queen Creek Rio Verde Sub-tol  VHF Special Assessment Mes & Fire & Medical Gilbert Fire Supersition Fire & Medical Queen Creek Fire	2.14% 0.78% 0.50% 0.02% 100.00% 68.68% 17.16% 10.01% 3.22%	35,522 12,947 8,300 332 1,659,914 255,284 63,784 37,207 11,969	18,672 6,806 4,363 175 872,508 34,340 8,580 5,005 1,610	(16,850) (6,142) (3,937) (157) (787,406) (220,944) (55,204) (32,202) (10,359)	45,644 16,637 10,665 427 2,132,919 323,189 80,750 47,104 15,152	7,323 2,669 1,711 68 342,200 229,990 57,464 33,521 10,783	(38,321) (13,968) (8,954) (359) (1,790,719) (93,199) (23,286) (13,583) (4,369)	44,686 16,287 10,441 418 2,088,110 334,506 83,578 48,754 15,683	26,694 9,730 6,237 249 1,247,379 334,506 83,578 48,754 15,683	(81,383) (17,992) (6,557) (4,204) (169)	220,938 48,844 17,803 11,412 456 2,282,415 255,283 63,784 37,207 11,969	232,772 51,460 18,756 12,023 481 2,404,671 255,283 63,784 37,207 11,969	11,834 2,616 953 611 25 122,256	139,187 30,771 11,215 7,189 288 1,437,880 255,283 63,784 37,207 11,969	183,244 40,511 14,766 9,465 379 1,893,016 255,283 63,784 37,207 11,969	44,057 9,740 3,551 2,276 91 455,136	23,106 5,108 1,862 1,193 48 238,698 255,283 63,784 37,207 11,969	123,828 27,375 9,978 6,396 256 1,279,213 255,283 63,784 37,207 11,969	100,722 22,267 8,116 5,203 208 1,040,515	6,915 1,529 557 357 14 71,433 255,283 63,784 37,207 11,969	54,020 11,942 4,353 2,790 112 558,058 255,283 63,784 37,207 11,969	255,283 63,784 37,207 11,969	386,717 140,954 90,354 3.615 18,070,882 3,545,032 885,746 516,682 166,208
Fi McDowell Supersition Fire & Medical Queen Creek Roy Verde Sub-tol VHF Special Assessment Meas Fire & Medical Glider Fire Fire & Medical Queen Creek Greek Fire & Medical Gueen Creek Fire Roy Verde Fire Roy Verde Fire Roy Verde Fire	2.14% 0.78% 0.50% 0.02% 100.00% 68.68% 17.16% 10.01% 3.22% 0.93%	35,522 12,947 8,300 332 1,659,914 255,284 63,784 37,207 11,969 3,457	18,672 6,806 4,363 175 872,508 34,340 8,580 5,005 1,610 465	(16,850) (6,142) (3,937) (157) (787,406) (220,944) (55,204) (32,202) (10,359) (2,992)	45,644 16,637 10,665 427 2,132,919 323,189 80,750 47,104 15,152 4,376	7,323 2,669 1,711 68 342,200 229,990 57,464 33,521 10,783 3,114	(38,321) (13,968) (8,954) (359) (1,790,719) (93,199) (23,286) (13,583) (4,369) (1,262)	44,686 16,287 10,441 418 2,088,110 334,506 83,578 48,754 15,683 4,530	26,694 9,730 6,237 249 1,247,379 334,506 83,578 48,754 15,683 4,530	(81,383) (17,992) (6,557) (4,204) (169) (840,731)	220,938 48,844 17,803 11,412 456 2,282,415 255,283 63,784 37,207 11,969 3,457	232,772 51,460 18,756 12,023 481 2,404,671 255,283 63,784 37,207 11,969 3,457	11,834 2,616 953 611 25 122,256	139,187 30,771 11,215 7,189 288 1,437,880 255,283 63,784 37,207 11,969 3,457	183,244 40,511 14,766 9,465 379 1,893,016 255,283 63,784 37,207 11,969 3,457	44,057 9,740 3,551 2,276 91 455,136	23,106 5,108 1,862 1,193 48 238,698 255,283 63,784 37,207 11,969 3,457	123,828 27,375 9,978 6,396 256 1,279,213 255,283 63,784 37,207 11,969 3,457	100,722 22,267 8,116 5,203 208 1,040,515	6,915 1,529 557 357 14 71,433 255,283 63,784 37,207 11,969 3,457	54,020 11,942 4,353 2,790 112 558,058 255,283 63,784 37,207 11,969 3,457	255,283 63,784 37,207 11,969 3,457	386,717 140,954 90,354 3,615 18,070,882 3,545,032 885,746 516,682 166,208 48,006
Fi McDowell Supersition Fire & Medical Queen Creek Ro Verde  VHF Special Assessment Meas Fire & Medical Glider Fire Fire & Medical Culture Creek Culture Cre	2.14% 0.78% 0.50% 0.02% 100.00% 68.68% 17.16% 10.01% 3.22%	35,522 12,947 8,300 332 1,659,914 255,284 63,784 37,207 11,969 3,457	18,672 6,806 4,363 175 872,508 34,340 8,580 5,005 1,610	(16,850) (6,142) (3,937) (157) (787,406) (220,944) (55,204) (32,202) (10,359)	45,644 16,637 10,665 427 2,132,919 323,189 80,750 47,104 15,152 4,376	7,323 2,669 1,711 68 342,200 229,990 57,464 33,521 10,783	(38,321) (13,968) (8,954) (359) (1,790,719) (93,199) (23,286) (13,583) (4,369)	44,686 16,287 10,441 418 2,088,110 334,506 83,578 48,754 15,683	26,694 9,730 6,237 249 1,247,379 334,506 83,578 48,754 15,683	(81,383) (17,992) (6,557) (4,204) (169) (840,731)	220,938 48,844 17,803 11,412 456 2,282,415 255,283 63,784 37,207 11,969 3,457	232,772 51,460 18,756 12,023 481 2,404,671 255,283 63,784 37,207 11,969	11,834 2,616 953 611 25 122,256	139,187 30,771 11,215 7,189 288 1,437,880 255,283 63,784 37,207 11,969	183,244 40,511 14,766 9,465 379 1,893,016 255,283 63,784 37,207 11,969	44,057 9,740 3,551 2,276 91 455,136	23,106 5,108 1,862 1,193 48 238,698 255,283 63,784 37,207 11,969	123,828 27,375 9,978 6,396 256 1,279,213 255,283 63,784 37,207 11,969	100,722 22,267 8,116 5,203 208 1,040,515	6,915 1,529 557 357 14 71,433 255,283 63,784 37,207 11,969 3,457	54,020 11,942 4,353 2,790 112 558,058 255,283 63,784 37,207 11,969	255,283 63,784 37,207 11,969	386,717 140,954 90,354 3.615 18,070,882 3,545,032 885,746 516,682 166,208
Fi McDowell Supersition Fire & Medical Queen Creek Ro Verde Sub-tot  VHF Special Assessment Meas Fire & Medical Gilbert Fire Supersition Fire & Medical Queen Creek Fire Ro Verde Fire Sub-tot Sub-tot Supersition Fire & Medical	2.14% 0.78% 0.50% 0.02% 100.00% 68.68% 17.16% 10.01% 3.22% 0.93%	35,522 12,947 8,300 332 1,659,914 255,284 63,784 37,207 11,969 3,457	18,672 6,806 4,363 175 872,508 34,340 8,580 5,005 1,610 465	(16,850) (6,142) (3,937) (157) (787,406) (220,944) (55,204) (32,202) (10,359) (2,992)	45,644 16,637 10,665 427 2,132,919 323,189 80,750 47,104 15,152 4,376	7,323 2,669 1,711 68 342,200 229,990 57,464 33,521 10,783 3,114	(38,321) (13,968) (8,954) (359) (1,790,719) (93,199) (23,286) (13,583) (4,369) (1,262)	44,686 16,287 10,441 418 2,088,110 334,506 83,578 48,754 15,683 4,530	26,694 9,730 6,237 249 1,247,379 334,506 83,578 48,754 15,683 4,530	(81,383) (17,992) (6,557) (4,204) (169) (840,731)	220,938 48,844 17,803 11,412 456 2,282,415 255,283 63,784 37,207 11,969 3,457	232,772 51,460 18,756 12,023 481 2,404,671 255,283 63,784 37,207 11,969 3,457	11,834 2,616 953 611 25 122,256	139,187 30,771 11,215 7,189 288 1,437,880 255,283 63,784 37,207 11,969 3,457	183,244 40,511 14,766 9,465 379 1,893,016 255,283 63,784 37,207 11,969 3,457	44,057 9,740 3,551 2,276 91 455,136	23,106 5,108 1,862 1,193 48 238,698 255,283 63,784 37,207 11,969 3,457	123,828 27,375 9,978 6,396 256 1,279,213 255,283 63,784 37,207 11,969 3,457	100,722 22,267 8,116 5,203 208 1,040,515	6,915 1,529 557 357 14 71,433 255,283 63,784 37,207 11,969 3,457	54,020 11,942 4,353 2,790 112 558,058 255,283 63,784 37,207 11,969 3,457	255,283 63,784 37,207 11,969 3,457	386,717 140,954 90,354 3,615 18,070,882 3,545,032 885,746 516,682 166,208 48,006
Fi McDowell Supersition Fire & Medical Queen Creek Roy Verde Sub-tol VHF Special Assessment Meas Fire & Medical Glider Fire Fire & Medical Queen Creek Greek Fire & Medical Gueen Creek Fire Roy Verde Fire Roy Verde Fire Roy Verde Fire	2.14% 0.78% 0.50% 0.02% 100.00% 68.68% 17.16% 10.01% 3.22% 0.93%	35,522 12,947 8,300 332 1,659,914 255,284 63,784 37,207 11,969 3,457 371,700	18,672 6,806 4,363 175 872,508 34,340 8,580 5,005 1,610 465 50,000	(16.850) (6.142) (3.937) (157) (787.406) (220.944) (55.204) (32.202) (10.359) (2.992) (321,700)	45,644 16,637 10,665 427 2,132,919 323,189 80,750 47,104 15,152 4,376 470,571	7,323 2,669 1,711 68 342,200 229,990 57,464 33,521 10,783 3,114 334,872	(38,321) (13,968) (8,954) (359) (1,790,719) (93,199) (23,266) (13,583) (4,369) (1,262) (135,699)	44,686 16,287 10,441 418 2,088,110 334,506 83,578 48,754 15,683 4,530 487,051	26,694 9,730 6,237 249 1,247,379 334,506 83,578 48,754 15,683 4,530 487,051	(81,383) (17,992) (6,557) (4,204) (169) (840,731)	220,938 48,844 17,803 11,412 456 2,282,415 255,283 63,784 37,207 11,969 3,457 371,700	232,772 51,460 18,756 12,023 481 2,404,671 255,283 63,784 37,207 11,969 3,457 371,700	11,834 2,616 953 611 25 122,256	139,187 30,771 11,215 7,189 288 1,437,880 255,283 63,784 37,207 3,457 371,700	183,244 40,511 14,766 9,465 379 1,893,016 255,283 63,784 37,207 11,969 3,457 371,700	44,057 9,740 3,551 2,276 91 455,136	23,106 5,108 1,862 1,193 48 238,698 255,283 63,784 37,207 11,969 3,457 371,700	123,828 27,375 9,978 6,396 256 1,279,213 255,283 63,784 37,207 11,969 3,457 371,700	100,722 22,267 8,116 5,203 208 1,040,515	6,915 1,529 557 357 44 71,433 255,283 63,784 37,207 11,969 3,457 371,700	54,020 11,942 4,353 2,790 112 558,058 255,283 63,784 37,207 11,969 3,457 371,700	255,283 63,784 37,207 11,969 3,457 371,700	386,717 140,954 90,354 3,615 18,070,882 3,545,032 885,746 516,682 166,208 48,006 5,161,673
Fi McDowell Superatition Fire & Medical Queen Creek Ro Verte Sub-tot VHF Special Assessment Meas Fire & Medical Gilbert Fire Superatition Fire & Medical Queen Creek Fire Ro Verde Fire Total Capital + Fire Special Assessment Mesa	2.14% 0.78% 0.50% 0.02% 100.00% 68.68% 17.16% 10.01% 3.22% 0.93%	35,522 12,947 8,300 332 1,659,914 255,284 63,784 37,207 11,969 3,457 371,700	18,672 6,806 4,363 175 872,508 34,340 8,580 5,005 1,610 465 50,000	(16,850) (6,142) (3,937) (157) (787,406) (220,944) (55,204) (32,202) (10,359) (2,992) (321,700)	45,644 16,637 10,665 427 2,132,919 323,189 80,750 47,104 15,152 4,376 470,571	7,323 2,669 1,771 68 342,200 229,990 57,464 33,521 10,783 3,114 334,872	(38,321) (13,968) (8,954) (359) (1,790,719) (93,199) (23,286) (13,583) (4,369) (1,262) (135,699)	44,686 16,287 10,441 418 2,088,110 334,506 83,578 48,754 15,683 4,530 487,051	26,694 9,730 6,237 249 1,247,379 334,506 83,578 48,754 15,683 4,530 487,051	(81,383) (17,992) (6,557) (4,204) (169) (840,731)	220,938 48,844 17,803 11,412 456 2,282,415 255,283 63,784 37,207 11,969 3,457 371,700	232,772 51,460 18,756 12,023 481 2,404,671 255,283 63,784 37,207 11,969 3,457 371,700	11,834 2,616 953 611 25 122,256	139.187 30,771 11,215 7,189 288 1,437,880 255,283 63,784 37,207 11,969 3,457 371,700	183,244 40,511 14,766 9,465 379 1,893,016 255,283 63,784 37,207 11,969 3,457 371,700	44,057 9,740 3,551 2,276 91 455,136	23,106 5,108 1,862 1,193 48 238,698 255,283 63,784 37,207 11,969 3,457 371,700	123,828 27,375 9,978 6,396 256 1,279,213 255,283 63,784 37,207 11,969 3,457 371,700	100.722 22.267 8,116 5.203 208 1,040.515	6,915 1,529 557 357 14 71,433 255,283 63,784 37,207 11,969 3,457 371,700	54,020 11,942 4,353 2,790 112 558,058 255,283 63,784 37,207 11,969 3,457 371,700	255,283 63,784 37,207 11,969 3,457 371,700	386,717 140,954 90,354 3,615 18,070,882 3,545,032 885,746 516,682 166,208 48,006 5,161,673
Fi McDowell Superstifton Fire & Medical Queen Creek Ro Veride Sub-tol VHF Soecial Assessment Meas Fire & Medical Queen Creek Fire & Medical Queen Creek Fire & Medical Queen Creek Fire Ro Varde Fire Sub-tol Total Capital + Fire Special Assessment Meas Gilbert	2.14% 0.78% 0.50% 0.02% 100.00% 68.68% 17.16% 10.01% 3.22% 0.93%	35,522 12,947 8,300 332 1,659,914 255,284 63,784 37,207 11,969 3,457 371,700	18,672 6,806 4,363 175 872,508 34,340 8,580 5,005 1,610 465 50,000	(16,850) (6,142) (3,937) (157) (787,406) (220,944) (55,204) (32,202) (10,359) (2,992) (321,700) (768,348) (191,897)	45,644 16,637 10,665 427 2,132,919 323,189 80,750 47,104 15,152 4,376 470,571	7.323 2.669 1.771 68 342,200 229,990 57,464 33,521 10,783 3,114 334,872	(38,321) (13,968) (8,954) (359) (1,790,719) (93,199) (23,286) (13,583) (4,369) (1,262) (135,699) (1,338,105) (334,155)	44,686 16,287 10,441 418 2,088,110 334,506 83,578 48,754 15,683 4,530 487,051	26,694 9,730 6,237 249 1,247,379 334,506 83,578 48,754 15,683 4,530 487,051	(81 383) (17 992) (6,557) (4,204) (169) (840,731)	220,938 48,844 17,803 11,412 456 2,282,415 255,283 63,784 37,207 11,969 3,457 371,700	232,772 51,460 18,756 12,023 481 2,404,671 255,283 63,784 37,207 11,989 3,457 371,700	11,834 2,616 983 611 25 122,296	139,187 30,771 11,215 7,189 288 1,437,880 255,283 63,784 37,207 3,457 371,700	183,244 40,511 14,766 9,465 379 1,893,016 255,283 63,784 37,207 11,969 3,457 371,700	44,057 9,740 3,551 2,276 91 455,136	23,106 5,108 1,862 1,193 48 238,698 255,283 63,784 37,207 11,969 3,457 371,700 421,226 105,222	123.828 27.375 9.978 6.396 256 1,279.213 255,283 63.784 37,207 11,969 3,457 371,700	100.722 22.267 8.116 5.203 208 1.040.515	6,915 1,529 557 357 44 71,433 255,283 63,784 37,207 11,969 3,457 371,700	54,020 11,942 4,353 2,790 112 558,058 255,283 63,784 37,207 11,969 3,457 371,700	255,283 63,784 37,207 11,969 3,457 371,700	386,717 140,954 90,354 3,615 18,070,882 3,545,032 885,746 516,682 48,006 5,161,673
Fi McDowell Superatition Fire & Medical Queen Creek Ro Verte Sub-tot VHF Special Assessment Meas Fire & Medical Gilbert Fire Superatition Fire & Medical Queen Creek Fire Ro Verde Fire Total Capital + Fire Special Assessment Mesa	2.14% 0.78% 0.50% 0.02% 100.00% 68.68% 17.16% 10.01% 3.22% 0.93%	35,522 12,947 8,300 332 1,659,914 255,284 63,784 37,207 11,969 3,457 371,700	18,672 6,806 4,363 175 872,508 34,340 8,580 5,005 1,610 465 50,000	(16,850) (6,142) (3,937) (157) (787,406) (220,944) (55,204) (32,202) (10,359) (2,992) (321,700)	45,644 16,637 10,665 427 2,132,919 323,189 80,750 47,104 15,152 4,376 470,571	7,323 2,669 1,771 68 342,200 229,990 57,464 33,521 10,783 3,114 334,872	(38,321) (13,968) (8,954) (359) (1,790,719) (93,199) (23,286) (13,583) (4,369) (1,262) (135,699)	44,686 16,287 10,441 418 2,088,110 334,506 83,578 48,754 15,683 4,530 487,051	26,694 9,730 6,237 249 1,247,379 334,506 83,578 48,754 15,683 4,530 487,051	(81,383) (17,992) (6,557) (4,204) (169) (840,731)	220,938 48,844 17,803 11,412 456 2,282,415 255,283 63,784 37,207 11,969 3,457 371,700	232,772 51,460 18,756 12,023 481 2,404,671 255,283 63,784 37,207 11,969 3,457 371,700	11,834 2,616 953 611 25 122,256	139.187 30.771 11,215 7.189 288 1,437,880 255,283 63,784 37,207 11,969 3,457 371,700	183,244 40,511 14,766 9,465 379 1,893,016 255,283 63,784 37,207 11,969 3,457 371,700	44,057 9,740 3,551 2,276 91 455,136	23,106 5,108 1,862 1,193 48 238,698 255,283 63,784 37,207 11,969 3,457 371,700	123,828 27,375 9,978 6,396 256 1,279,213 255,283 63,784 37,207 11,969 3,457 371,700	100.722 22.267 8,116 5.203 208 1,040.515	6,915 1,529 557 357 14 71,433 255,283 63,784 37,207 11,969 3,457 371,700	54,020 11,942 4,353 2,790 112 558,058 255,283 63,784 37,207 11,969 3,457 371,700	255,283 63,784 37,207 11,969 3,457 371,700	386,717 140,954 90,354 3,615 18,070,882 3,545,032 885,746 516,682 166,208 48,006 5,161,673
Fi McDowell Superstition Fire & Medical Queen Creek Ro Verste Sub-tot  VMF Special Assessment Mean Fire & Medical Gilbert Fire Superstition Fire & Medical Queen Creek Fire Rio Verste Fire Sub-tot  Total Capital + Fire Special Assessment Mess Gilbert Assache Junction	2.14% 0.78% 0.50% 0.02% 100.00% 68.68% 17.16% 10.01% 3.22% 0.93%	35,522 12,947 8,300 332 1,659,914 255,284 63,784 37,207 11,969 3,457 371,700	18,672 6,806 4,363 175 872,508 34,340 8,580 5,005 1,610 465 50,000 640,908 160,047 84,440	(16,850) (6,142) (3,937) (157) (787,406) (220,944) (55,204) (32,202) (10,359) (2,992) (321,700) (768,348) (191,897) (76,221)	45,644 16,637 10,665 427 2,132,919 323,189 80,750 47,104 15,152 4,376 470,571 1,805,993 451,025 206,467 45,644	7,323 2,669 1,771 68 342,200 229,990 57,464 33,521 10,783 3,114 334,872	(38,321) (13,968) (8,954) (359) (1,790,719) (93,199) (23,286) (13,583) (4,369) (1,262) (135,699) (1,338,105) (334,155) (173,342)	44,686 16,287 10,441 418 2,088,110 334,506 83,578 48,754 15,683 4,530 487,051	26,694 9,730 6,237 249 1,247,379 334,506 83,578 48,754 15,683 4,530 487,051	(81 383) (17 992) (6 557) (4 204) (169) (840,731) - - - (584,475) (45,951) (81 383)	220,938 48,844 17,803 11,412 456 2,282,415 255,283 63,784 37,207 11,969 3,457 371,700	232,772 51,460 18,756 12,023 481 2,404,671 255,283 63,784 37,207 11,969 3,457 371,700	11,834 2,616 953 611 25 122,256	139.187 30,771 11,215 7.189 288 1,437,880 255,283 63,784 37,207 11,969 3,457 371,700	183,244 40,511 14,766 9,465 379 1,893,016 255,283 63,784 37,207 11,969 3,457 371,700	44,057 9,740 3,551 2,276 91 455,136	23,106 5,108 1,862 1,193 48 238,698 255,283 63,784 37,207 711,969 3,457 371,700	123.828 27.375 9.978 6.396 256 1,279,213 255,283 63,784 37,207 11,969 3,457 371,700	100.722 22.267 8.116 5.203 208 1.040.515	6,915 1,529 557 357 14 71,433 255,283 63,784 37,207 11,969 3,457 371,700 304,943 76,185 6,915	54,020 11,942 4,353 2,790 112 558,058 255,283 63,784 37,207 11,969 3,457 371,700 643,245 160,663 54,020	255,283 63,784 37,207 11,969 3,457 371,700	386,717 140,954 90,354 3,615 18,070,882 3,545,032 885,746 516,682 166,208 48,006 5,161,673
Fi McDowell Videowell Supersition Fire & Medical Queen Creek Ro Verde Sub-tot  ViHF Special Assessment Meas Fire & Medical Gilbert Fire Supersition Fire & Medical Queen Creek Fire Ro Verde Fire Total Capital + Fire Special Assessment Meas Cibbert Head Annual Company Com	2.14% 0.78% 0.50% 0.02% 100.00% 68.68% 17.16% 10.01% 3.22% 0.93%	35,522 12,947 8,300 3,322 1,659,914 255,284 63,784 37,207 11,969 3,457 371,700 1,409,256 351,945 160,680 35,522	18,672 6,806 4,363 175 872,508 34,340 8,580 5,005 1,610 465 5,000 640,908 160,047 84,459 18,672	(16,850) (6,142) (3,937) (157) (787,406) (220,944) (55,204) (32,202) (10,359) (2,992) (321,700) (768,348) (191,897) (76,221) (16,850)	45,644 16,637 10,665 427 2,132,919 323,189 80,750 47,104 15,152 4,376 470,571 1,805,993 451,025 206,467 45,644	7.323 2.669 1.771 68 342,200 229,990 57,464 33,521 10,783 3,114 334,872 467,888 116,870 33,125 7.323	(38,321) (13,968) (8,954) (359) (1,790,719) (93,199) (23,286) (13,583) (4,369) (1,262) (135,699) (1,383,105) (334,155) (173,342) (38,321)	44,686 16,287 10,441 418 2,088,110 334,506 83,578 48,754 15,683 4,530 487,051 1,786,159 446,074 202,129 44,686	26,694 9,730 6,237 249 1,247,379 334,506 83,578 48,754 15,683 4,530 487,051 1,201,684 300,123 120,746 26,694	(81.383) (17.992) (6.557) (4.204) (169) (840,731) - - - - (584.475) (145.951) (81.383) (17.992)	220,938 48,844 17,803 11,412 456 2,282,415 255,283 63,784 37,207 11,969 3,457 371,700  1,842,018 460,011 220,938 48,844	232,772 51,460 18,756 12,023 12,023 481 2,404,671 255,283 63,764 37,207 11,969 3,457 371,700 1,927,011 481,235 232,772 51,460	11,834 2,616 953 611 25 122,256	139,187 30,771 11,215 7,189 288 1,437,880 255,283 63,784 37,207 11,969 3,457 371,700	183.244 40.511 14.766 9.465 9.495 379 1.893.016 255,283 63,784 37,207 11,969 3.457 371,700	44,057 9,740 3,551 2,276 91 455,136	23.106 5.108 1.862 1.193 48 238.698 255,283 63,784 37,207 11,969 3.457 371,700 421,226 105,222 23,106 5,108	123.828 27.375 9.978 6.396 256 1,279.213 255,283 63,784 37,207 11,969 3,457 371,700	100,722 22,267 8,116 5,203 1,040,515	6,915 1,529 557 357 14 71,433 255,283 63,784 37,207 11,969 3,457 371,700 304,943 76,185 6,915 1,529	54,020 11,942 4,353 2,790 112 558,058 255,283 63,784 37,207 11,969 3,457 371,700 643,245 160.663 54,020 11,942	255,283 63,784 37,207 11,969 3,457 371,700 255,283 63,784	386,717 140,954 90,354 3,615 18,070,882 3,545,032 885,746 516,682 48,006 5,161,673 16,107,908 4,022,850 1,749,262 386,717
Fi McDowell Supersition Fire & Medical Queen Creek Ro Veride Sub-tol VHF Special Assessment Meas Fire & Medical Queen Creek Fire Supersition Fire & Medical Queen Creek Fire Ro Veride Fire Sub-tol Total Capital + Fire Special Assessment Meas Gilbert Apache Assessment Meas Gilbert Supersition Fire & Medical Supersition Fire & Medical Supersition Fire & Medical	2.14% 0.78% 0.50% 0.02% 100.00% 68.68% 17.16% 10.01% 3.22% 0.93%	35,522 12,947 8,300 332 1,659,914 255,284 63,784 37,207 11,969 3,457 371,700 1,409,256 351,945 160,680 35,522 50,154	18.672 6.806 4.363 1775 872.508 34.340 8.580 5.005 1.610 465 50,000 640,908 160,047 84.459 18.672	(16,850) (6,142) (3,937) (157) (787,406) (220,944) (55,204) (10,359) (2,992) (321,700) (768,348) (191,897) (76,221) (16,850) (38,344)	45,644 16,637 10,665 427 2,132,919 80,750 47,104 15,152 4,376 470,571 1,805,993 451,025 206,467 45,644 63,741 25,817	7.323 2,669 1,711 68 342,200 229,990 57,464 33,521 10,783 3,114 334,872 467,888 116,870 33,125 7.323 36,190	(38,321) (13,968) (8,954) (359) (1,790,719)] (93,199) (23,286) (13,583) (4,369) (1,262) (135,699)] (1,338,105) (334,155) (173,342) (38,321) (27,551)	44,686 16,287 10,441 418 2,088,110 334,506 83,578 48,754 15,683 4,530 487,051 1,786,159 446,074 202,129 44,686 65,041	26,694 9,730 6,237 249 1,247,379 334,506 83,578 48,754 15,683 4,530 487,051 1,201,684 300,123 120,746 26,694 58,484	(81.383) (17.992) (6.557) (4.204) (1691) (840.731) (584.475) (145.951) (81.383) (17.992) (6.557)	220,938 48,844 17,803 11,412 456 2,282,415 255,283 63,784 37,207 11,969 3,457 371,700 1,842,018 460,011 220,938 48,844 55,010	232,772 51,460 18,756 12,023 481 2,404,671 255,283 63,784 37,207 11,969 3,457 371,700 1,927,011 481,235 232,772 51,460 55,963	11,834 2,616 953 611 25 122,256	139,187 30,771 11,215 7,189 288 1,437,880 255,283 63,784 37,207 11,969 3,457 371,700 1,254,897 313,400 139,187 30,771 48,422	183,244 40,511 14,766 9,465 379 1,893,016 255,283 63,784 37,207 11,969 3,457 371,700 1,571,307 382,411 183,244 40,511 51,973	44,057 9,740 3,551 2,276 91 455,136	23,106 5,108 1,862 1,193 48 238,698 255,283 63,784 37,207 11,969 3,457 371,700 421,226 105,222 23,106 5,108 39,069	123.828 27.375 9.978 6.396 6.396 1,279,213 255,283 63.784 37.207 11,969 3,457 371,700 1,144,592 285,855 123.828 27,375 47,185	100,722 22,267 8.116 5.203 208 1,040,515	6,915 1,529 557 357 14 71,433 255,283 63,784 37,207 11,969 3,457 371,700	54,020 11,942 4,353 2,790 112 558,058 255,283 63,784 37,207 11,969 3,457 371,700 643,245 160,663 54,020 11,942 41,560	255,283 63,784 37,207 11,969 3,457 371,700 255,283 63,784	386,717 140,954 90,354 3,615 18,070,882 3,545,032 885,746 516,682 166,208 48,006 5,161,673 16,107,908 4,022,850 1,749,262 386,717 657,636
Fi McDowell Supersition Fine & Medical Queen Creek Ro Verter  VHF Special Assessment Meas Fine & Medical Gilbert Fire Supersition Fine & Medical Queen Creek Fire Ro Verter Fine Total Capital + Fire Special Assessment Mesa Gilbert Abache Junction Gilbert Abache Supersition Fine & Medical Queen Creek Supersition Fine & Medical Queen Creek Supersition Fine & Medical Queen Creek	2.14% 0.78% 0.50% 0.02% tal 100.00% 68.68% 17.16% 10.01% 3.22% 0.93% 100.00%	35,522 12,947 8,300 1,659,914 255,284 63,784 37,207 11,969 3,457 371,700 1,409,256 351,945 160,680 35,522 50,154 20,268	18,672 6,806 4,363 1755 872,508 34,340 8,580 5,005 1,610 465 50,000 640,908 160,047 84,459 18,672 11,811 5,973 640	(16,850) (6,142) (3,937) (1577) (787,406) (220,944) (55,204) (32,202) (10,359) (2,992) (321,700) (768,348) (191,897) (76,221) (76,850) (33,344) (14,296) (3,149)	45,644 16,637 10,665 10,665 2,132,919 323,189 80,750 47,104 15,152 4,376 470,571 1,805,993 451,025 206,467 45,644 63,741 25,817 4,803	7.323 2.669 1.711 68 342,200 229,990 57,464 33,521 10,783 3,114 334,872 467,888 116,870 33,125 7.323 36,190	(38.321) (13.68) (8.954) (3.59) (1,790,719) (93.199) (23.286) (13.583) (4.369) (1,262) (135.699) (1,338.105) (334.155) (173.342) (38.21) (27.551) (27.551) (13.323)	44,686 16,287 10,441 418 2,088,110 334,506 83,578 48,754 15,683 4,550 487,051 1,786,159 446,074 202,129 44,686 65,041 26,124 4,948	26,694 9,730 6,237 249 1,247,379 334,506 83,578 48,754 15,683 4,530 487,051 1,201,684 300,123 120,746 26,694 58,484 21,920	(81.383) (17.992) (6.557) (4.204) (1691) (840.731) (584.475) (145.991) (81.383) (17.992) (6.557) (4.204) (169)	220,938 48,844 17,803 11,412 456 52,282,415 255,283 63,784 37,207 11,969 3,457 371,700	232,772 51,460 18,756 12,023 12,023 481 2,404,671 255,283 63,764 37,207 11,969 3,457 371,700 1,927,011 481,235 232,772 51,460 55,963 23,992	11,834 2,616 953 611 25 122,256	139,187 30,711 11,215 7,189 288 1,437,880 255,283 63,784 37,207 11,989 3,457 371,700 12,254,897 313,400 139,187 30,771 48,422 19,158	183.244 40.511 14.766 9.465 9.465 379 1.893.016 255.283 63.784 37.207 11.969 3.457 371,700 1.571,307 392.411 183.244 40.511 51.973 21.434	44,057 9,740 3,551 2,276 91 455,136 - - - - - - - - - - - - -	23.106 5.108 1.862 1.193 48 238.698 255.283 63.784 37.207 11.969 3.457 371.700 421.226 105.222 23.106 5.108 9.069 13.162 3.505	123.828 27.375 9.978 6.396 6.396 1.279,213 255,283 63.784 37.207 11.969 3.457 371,700 1.144.592 285.855 123.828 27.375 47.185	100,722 22,267 8.116 5.203 208 1,040,515	6,915 1,529 557 357 14 71,433 255,283 63,784 37,207 11,969 3,457 371,700 304,943 76,185 1,529 37,764 12,326 3,471	54,020 11,942 4,353 2,790 112 558,058 255,283 63,784 37,207 11,969 3,457 371,700 643,245 160,663 54,020 11,942 41,550 11,942	255,283 63,784 37,207 11,969 3,457 371,700 255,283 63,784 - - 37,207 11,969 3,457	386.717 140.954 90.354 18,070.882 3.545.032 885,746 516.682 166.208 48,006 5,161.673 16,107.908 4.022.850 1.749.262 386,717 657,636 256,561

TRWC Operating & Maintenance Budget		P	roposed	CH	IANGE IN	A	ACTUAL			Proposed		CHANGE ROPOSED VS
Summary of Labor and Non-labor	FY 19/20 APPROVED BUDGET		DJUSTED FY19/20 BUDGET	F	PROVED Y 19/20 SUDGET	Ti	XPENSE HROUGH /31/2020	PR	Y 20/21 OPOSED SUDGET	ADJUSTEI FY20/21 BUDGET	1	PPROVED FY 20/21 BUDGET
ESCALATION FACTOR		١.			•				0.00%			
Salaries and Wages Total Labor	\$ 398,266 \$ 398,266		398,266 398,266	\$	-	\$	268,386 268,386	\$	398,266 398,266	\$ 398,266 \$ 398.266		<u> </u>
i otal Eabor	Ψ 030,200	Ψ	000,200	Ψ		Ψ	200,000	Ψ	000,200	Ψ 000,200	ν Ψ	
ESCALATION FACTOR									0.00%			
GENERAL & ADMINISTRATIVE - OTHER SERVICES Temp Services	\$ 6,114	\$	6,114		_		_	\$	6,114	\$ 6,114		_
Prof Services - TRWC Executive Director	90,182		90,182		-		85,598	·	91,986	91,986	i	0
Prof Services - Legal Prof Services - Consulting & Other	37,703		12,703		(25,000)		7,030		37,703	12,703		(25,000)
Ins. Premiums - Agencies	15,285 8,662		15,285 8,662		-		33,755 -		75,285 8,662	37,285 8,662		(38,000)
Utilities	70,000		70,000		-		37,451		70,000	70,000		-
Telephone	3,465		3,465		-		3,226		3,465	3,465		-
Repairs & Maint Equipment Usage (Vehicles)	31,587 20,380		31,587 20,380		-		12,399		31,589 20,380	31,589 20,380		-
Shaw Butte & Florence Gardens-Land	25,781		25,781		-		8,400		25,781	25,781		-
Training	-		-		-				10,000	10,000		-
Travel System-of-Systems Networking Subscription Costs	-		-		-				10,000 63,000	10,000	)	(63,000)
All Other Services	-		-		-		_		-	-		(03,000)
TOTAL OTHER SERVICES	\$ 309,159	\$	284,159	\$	(25,000)	\$	187,859	\$	453,965	\$ 327,965	\$	(126,000)
GENERAL & ADMINISTRATIVE - COMMODITIES												
Non Cap Assets	\$ 25,474	\$	25,474		_		_		25,474	25,474		_
Contract - Motorola (Preventative & Security Monitoring)	1,012,200	•	1,012,200		-		862,883		874,214	874,214		-
Software Maint-Mainsaver, Juniper	22,928		22,928		-		-		-	-		-
Materials & Repair Parts All Other Commodities	20,849		20,849		-		11,798		25,000	25,000	)	-
TOTAL COMMODITIES	\$ 1,081,451	\$	1,081,451	\$	-	\$	874,681	\$	924,688	\$ 924,688	\$	_
OTHER BUDGET ITEMS PROPOSED CONTINGENCY - 1.5%	\$ 53,666	¢	26,458		(27,208)			\$	53,308	\$ 25,636	:	(27,671)
VHF OPERATIONS (special assessment)	123,813		123,813		(27,200)		- 11,701	Φ	123,813	123,813		(27,071)
VHF Equipment Staff Time (special assessment)	28,023		28,023		-		-		28,023	28,023	}	-
TOTAL OTHER BUDGET ITEMS	\$ 205,502	\$	178,294	\$	(27,208)	\$	11,701	\$	205,144	\$ 177,472	\$	(27,671)
Total Operating & Maintenance	\$ 1,994,378	\$	1,942,170	\$	(52,208)	\$	1,342,627	\$1	1,982,062	\$1,828,391	\$	(153,671)
O&M - AIRTIME PERCENTAGE (1)												
Mesa	68.54%		68.54%		-				68.54%	68.549		-
Gilbert Apache Junction	17.79% 9.00%		17.79% 9.00%		-				17.79% 9.00%	17.799 9.009		-
Ft McDowell	2.11%		2.11%		-				2.11%	2.119		-
Superstition Fire & Medical	1.06%		1.06%		-				1.06%	1.069		-
Queen Creek	0.41%		0.41%		-				0.41%	0.419		-
Rio Verde Southwest Ambulance	0.03% 0.87%		0.03% 0.87%		-				0.03% 0.87%	0.039 0.879		-
American Medical Response	0.19%		0.19%		-				0.19%	0.199		-
Total	100.00%	)	100.00%		0.00%				100.00%	100.009	6	0.00%
VHF SPECIAL ASSSESSMENT (2,3)	60 600/		60 600/						60 600/	60 600	,	
Mesa Fire & Medical Gilbert Fire	68.68% 17.16%		68.68% 17.16%		-				68.68% 17.16%	68.689 17.169		-
Superstition Fire & Medical	10.01%		10.01%		-				10.01%	10.019		-
Queen Creek Fire	3.22%		3.22%		-				3.22%	3.22		-
Rio Verde Fire Total	0.93%		0.93% 100.00%		0.00%				0.93%	0.939 100.009		0.00%
. • • • • • • • • • • • • • • • • • • •			100.0070		0.0070				100.0070	100.00		0.0070
ANNUAL ESTIMATED REVENUE: OPERATING & MAINTENANCE	:				/a =							
Mesa Gilbert	1,367,159 353,843		1,331,376 344,556		(35,783) (9,288)			1	1,358,718 351,652	1,253,392 324,314		(105,326) (27,338)
Apache Junction	165,829		161,130		(4,699)				164,720	150,890		(13,830)
Ft McDowell	38,878		37,776		(1,102)				38,618	35,375	;	(3,242)
Superstition Fire & Medical	34,730		34,176		(553)				34,599	32,970		(1,629)
Queen Creek Rio Verde	12,444 1,965		12,229 1,949		(214) (16)				12,393 1,961	11,763 1,915		(630) (46)
Southwest Ambulance	16,030		15,576		(454)				15,923	14,586		(1,337)
American Medical Response	3,501		3,402		(99)				3,477	3,185		(292)
Total	\$ 1,994,378	\$	1,942,170	\$	(52,208)			\$ 1	1,982,062	\$1,828,391	\$	(153,671)

<sup>(1)</sup> Normal partner assessments are allocated based on July, 2019 6-month rolling average airtime and will change based on actual monthly data.
(2) For FY 19/20 Endorsed Budget, agency cost distribution for the Fire Hazard Zone Communication (VHF) Special Assessment is based on 12 months average Airtime as of March 31, 2015.

<sup>(3)</sup> For FY 20/21 Prposed Budget, agency cost distribution for the Fire Hazard Zone Communication (VHF) Special Assessment is based on Call Volume July 1, 2018 - June 30, 2019.

TRWC Operating & Maintenance Budget	FY	19/20	Proposed			Proposed						
Summary of Labor and Non-labor		ORSED	ADJUSTED	ı	FY 20/21	ADJUSTED			FORECAST			
		DGET	FY19/20		ROPOSED	FY20/21						
FECAL ATION FACTOR	CORE	RECTED	BUDGET	Е	BUDGET	BUDGET	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY	25/26
ESCALATION FACTOR Salaries and Wages	\$ 3	398,266	\$ 398,266	\$	1.90% 398,266	\$ 398,266	1.90% \$ 405,833	2.30% \$ 415,167	3.00% \$ 427,622	3.00%	¢ /	3.00% 153,664
Total Labor		398,266	\$ 398,266	\$	398,266	\$ 398,266		\$ 415,167	\$ 427,622	\$ 440,451		153,664
	<u> </u>	300,200	Ψ 000,200	Ť	000,200	Ψ 000,200	Ψ 100,000	ψ,	ψ : <u>Σ:,</u> σ <u>Σ</u> Σ	Ψ 110,101	<u> </u>	.00,00.
ESCALATION FACTOR					1.90%		1.90%	1.90%	1.90%	1.90%		1.90%
GENERAL & ADMINISTRATIVE - OTHER SERVICES												
Temp Services	\$	6,114		\$	6,114	\$ 6,114						6,717
Prof Services - TRWC Executive Director		90,182	90,182		91,986	91,986		95,515	97,330	99,179		101,064
Prof Services - Legal Prof Services - Consulting & Other		37,703 15,285	12,703		37,703 75,285	12,703 37,285		39,149 78,173	39,893 79,658	40,651		41,424 82,714
Ins. Premiums - Agencies		8,662	8,662		8,662	8,662		8,994	9,165	81,172 9,339		9,517
Utilities		70,000	70,000		70,000	70,000	71,330	72,685	74,066	75,474		76,908
Telephone		3,465	3,465		3,465	3,465		3,598	3,666	3,736		3,807
Repairs & Maint		31,587	31,587		31,589	31,589		32,801	33,424	34,059		34,706
Equipment Usage (Vehicles)		20,380	20,380		20,380	20,380	20,767	21,162	21,564	21,974		22,391
Shaw Butte & Florence Gardens		25,781	25,781		25,781	25,781	26,271	26,770	27,279	27,797		28,325
Training		10,000	10,000		10,000	10,000	10,190	10,384	10,581	10,782		10,987
Travel		-	-		10,000	10,000		10,384	10,581	10,782		10,987
System-of-Systems Networking Subscription Costs		-	-		63,000	-	64,197	65,417	66,660	67,926		69,217
All Other Services TOTAL OTHER SERVICES	• 1	- 319,159	\$ 278,874	Φ.	453,965	\$ 327,965	\$ 462,591	\$ 471,380	\$ 480,336	\$ 489,463	r 4	198,762
TOTAL OTHER SERVICES	\$ 3	319,159	\$ 210,014	\$	455,965	\$ 321,900	\$ 462,591	\$ 471,380	\$ 400,330	\$ 469,463	\$ 4	190,702
GENERAL & ADMINISTRATIVE - COMMODITIES												
Non Cap Assets	\$	25,475	\$ 25,474		25,475	25,474	\$ 25,959	\$ 26,452	\$ 26.955	\$ 27,467	\$	27,989
Contract - Motorola (Preventative & Security Monitoring)		012,200	1,012,200		874,214	874,214		1,156,761	1,177,351	1,189,125		201,016
Software Maint-Mainsaver, Juniper		22,927	22,928		-	-	-	-	-	-	•	-
Materials & Repair Parts		20,849	20,849		25,000	25,000	25,475	25,959	26,452	26,955		27,467
All Other Commodities		-	-		-	-	-	-	-	-		
TOTAL COMMODITIES	\$ 1,0	081,451	\$ 1,081,451	\$	924,689	\$ 924,688	\$1,187,965	\$1,209,172	\$1,230,758	\$1,243,546	\$1,2	256,472
OTHER RUDGET ITEMS												
OTHER BUDGET ITEMS PROPOSED CONTINGENCY - 3%	\$	53,966	\$ 27,308	\$	53,307	\$ 25,636	\$ 61,692	\$ 62,872	\$ 64,162	\$ 65,204	\$	66,267
VHF OPERATIONS (special assessment)		123,813	123,813	Φ	123,813	123,813		131,404	135,326	139,386		143,567
VHF Equipment Staff Time (special assessment)		28,023	28,023		28,023	28,023		29,098	29,651	30,214		30,788
TOTAL OTHER BUDGET ITEMS	\$ 2	205,802	\$ 179,144	\$	205,143			\$ 223,374	\$ 229,138	\$ 234,804	\$ 2	240,623
Total Operating & Maintenance	\$ 2,0	004,678	\$ 1,937,735	\$	1,982,063	\$1,828,391	\$2,274,203	\$2,319,093	\$2,367,855	\$2,408,264	\$2,4	149,521
O&M - AIRTIME PERCENTAGE (1)		00.540/	00.540/		00.540/	00.540	00.540/	00.540/	00.540/	00.540/		00.540/
Mesa Gilbert		68.54% 17.79%	68.54% 17.79%		68.54% 17.79%	68.54% 17.79%		68.54% 17.79%	68.54% 17.79%	68.54% 17.79%		68.54% 17.79%
Apache Junction		9.00%	9.00%		9.00%	9.00%		9.00%		9.00%		9.00%
Ft McDowell		2.11%	2.11%		2.11%	2.119		2.11%		2.11%		2.11%
Superstition Fire & Medical		1.06%	1.06%		1.06%	1.06%		1.06%		1.06%		1.06%
Queen Creek		0.41%	0.41%	l	0.41%	0.419		0.41%		0.41%		0.41%
Rio Verde		0.03%	0.03%		0.03%	0.03%	0.03%	0.03%	0.03%	0.03%		0.03%
Southwest Ambulance		0.87%	0.87%		0.87%	0.87%		0.87%	0.87%	0.87%		0.87%
American Medical Response		0.19%	0.19%		0.19%	0.19%		0.19%	0.19%	0.19%		0.19%
Total	<u> </u>	100.00%	100.00%	<u> </u>	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	1	100.00%
VHF SPECIAL ASSSESSMENT (2)		00.000		1	00.000					00.000		00.0551
Mesa Fire & Medical		68.68%	68.68%		68.68%	68.689		68.68%	68.68%	68.68%		68.68%
Gilbert Fire Superstition Fire & Medical		17.16% 10.01%	17.16% 10.01%		17.16% 10.01%	17.16% 10.01%		17.16% 10.01%	17.16% 10.01%	17.16% 10.01%		17.16% 10.01%
Queen Creek Fire		3.22%	3.22%		3.22%	3.229		3.22%		3.22%		3.22%
Rio Verde Fire		0.93%	0.93%		0.93%	0.93%		0.93%		0.93%		0.93%
Total		100.00%	100.00%	1	100.00%	100.00%		100.00%	100.00%	100.00%	1	100.00%
ANNUAL ESTIMATED REVENUE: OPERATING & MAINTENANCE				1			1					
Mesa		374,219	\$ 1,328,336	\$	1,358,719	1,253,392	\$1,558,957	\$1,589,731	\$1,623,159	\$1,650,861	\$1,6	379,146
Gilbert		355,676	343,767	1	351,652	324,314		411,556	420,202	427,362		134,671
Apache Junction		166,756	160,731	1	164,720	150,890		194,273	198,259	201,480		204,765
Ft McDowell		39,095	37,682	1	38,618	35,375		45,546	46,481	47,236		48,006
Superstition Fire & Medical		34,839	34,129	1	34,599	32,970		38,947	39,865	40,707		41,570
Queen Creek		12,486	12,211	l	12,393	11,763		14,018	14,344	14,640		14,942
Rio Verde Southwest Ambulance		1,968 16,120	1,948 15,537	1	1,961 15,923	1,915 14,586		2,140 18,780	2,195 19,165	2,249 19,476		2,304 19,794
American Medical Response		3,520	3,393	l	3,477	3,185		4,101	4,185	4,253		4,323
TOTAL	\$ 2.0		\$ 1,937,735	\$		\$1,828,391	\$2,274,203	\$2,319,093	\$2,367,855		\$2.4	149,521
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